



Confederation of Indian Industry



The EuroIndia Centre



The EuroIndia Forum

Joining hands for a shared future

Official Host: the State of Goa

Urban India 2020:

***Investing in the future of Indian cities
Leveraging European expertise for their renewal***

8-11 February 2007: Taj Exotica, Goa, India

PROGRAMME

Thursday 8 February 2007

09.00-19.00: Forum registration in the conference lobby of Taj Exotica

PREPARATORY BRIEFING

15.20-16.10: Parallel briefing sessions on:

➤ ***"Indian urban management and city dynamics"***
(Venue: Salamedia)

Introduced by : **Prof. Isabelle Milbert** (*M.*), Graduate Institute of
Development Studies, University of Geneva

Speaker : **Prof. Om Prakash Mathur**, Professor of Urban Economics
and Finance at the National Institute of Public Finance and
Policy (NIPFP), New Delhi

➤ ***"European urban management and city dynamics"***
(Venue: Salagrande)

Introduced by : **Michel Sabatier**, Secretary General, The EuroIndia Centre

Speaker : **Marie-Alice Lallemand-Flucher**, Head of International
Public Relations, Dexia

**16.10-17.00: Joint addresses on:
(Venue: Salagrande)**

"Recent political and economic trends on the two continents and the status of Euro-Indian relations"

Welcome remarks by:

- **Colette Mathur** (*M.*), Co-President of the EuroIndia Centre

Speakers :

- India: **Dr. Tarun Das**, Chief Mentor, Confederation of Indian Industry (CII)
- Europe: **Dr. Alexander Spachis**, Minister Counsellor, Deputy Head of Mission, Delegation of the European Commission to India

**17.00-17.30: Hi-Tea hosted by Taj Exotica
(Venue : Foyer)**

OPENING CEREMONY

Hosted by the Government of the State of Goa

(Venue: Salagrande)

17.30-17.35: Welcome remarks by:

- **Colette Mathur** (*M.*), Co-President of the EuroIndia Centre
- **Dr. Tarun Das**, Chief Mentor, Confederation of Indian Industry (CII)

17.35-17.45: Audio-visual show by Joseph Saint Anne

"Revisiting the Golden Age of free trade between Indian and European cities"

17.45-18.15: Inaugural speeches

Remarks by:

- **Mukesh Ambani**, Chairman, Reliance Industries Ltd
- **Dr. Carlos Fontão de Carvalho**, Vice-Mayor, City of Lisbon
- **Bertrand Collomb** (*M.*), Chairman, Lafarge, France

Inaugural Address by the Chief Guest: **Pratapsingh Raoji Rane**, Chief Minister of Goa

18.15-18.20: Closing remarks and vote of thanks by

- **Anand Mahindra** (*M.*), Co-President of the EuroIndia Centre

18.25-19.15: Recital by Soprano **Patricia Rozario** accompanied by **Charles Owen** on the piano

Introduced by : **Michel Sabatier**, Secretary General, The EuroIndia Centre

20.00–22.30: Inaugural dinner, Goan folk music and dance and Salsa Performance, hosted by **Pratapsingh Raoji Rane**, Chief Minister of Goa
(invitation : Mr & Mrs)
(Venue: Poolside, Taj Exotica)

Friday, 9 February 2007

09.00-10.30: "Heart to mind: Visions of our shared future" by European and Indian leaders
(Venue: Salagrande)

Chaired by: **Bertrand Collomb** (M.), Chairman, Lafarge, France

Discussion Leaders:

- **Alice de Brauer** (M.), Vice President, Strategic Environment Planning, Renault Group
- **Elmar Ledergerber**, Lord Mayor, City of Zürich
- **Raj Salgaocar**, President, V. M. Salgaocar & Bro, Goa
- **Jan Stureson**, Partner and Leader Cities of the Future Global Network, PricewaterhouseCoopers, Sweden
- **J P Singh**, Chief Secretary, Government of Goa
- **Joachim Bitterlich**, Ambassador (Retd), Executive Vice President, Veolia Environnement, France
- **N. K. Singh**, Deputy Chairman, Planning Commission, Government of Bihar, India

Introduction by **Colette Mathur** (M.), Co-President of the EuroIndia Centre, of an exhibition of paintings **Subodh Kerkar** and **Luc Joly**

Participants to proceed to the venue of the exhibition

10.30-11.00: Inauguration of the exhibition of paintings and tea/coffee
(Venue: Lobby Skylit Area)

11.00-12.30: "Unleashing India's urban potential: What are the milestones?"
(Venue: Salagrande)

Co-chaired and introduced by:

- **Prof. Isabelle Milbert** (M.), Graduate Institute of Development Studies, University of Geneva
- **N. K. Singh**, Deputy Chairman, Planning Commission, Government of Bihar, India

India has a long urban history and a large experience of town planning, but it is only recently, that urban public intervention has been formalized into a full-fledged public policy, the JNNURMS (Jawaharlal Nehru National Urban Renewal Mission). Even then, economic liberalisation has unleashed potentials without enabling cities to accompany this growth as fully as was wished, in particular in terms of infrastructure. In the years to come the role of finance but above all the role of legislation and public policies, state-by-state, city-by-city, will be crucial.

What are therefore the milestones, which will enable Indian cities to develop not only in economic terms, but also in social and environmental terms? How can policy makers answer the needs of economic stakeholders and citizens? How can one foresee the spatial, institutional and financial evolution of Indian urban centres, which are the key to long-term development and world integration?

Speaker:

- **Dr. Rakesh Mohan**, Deputy-Governor, Reserve Bank of India

Discussant:

- **Gajendra Haldea**, Advisor to the Deputy Chairman, Planning Commission, India

12.30-13.30: European cuisine lunch hosted by the **Delegation of the European Commission to India**
(Venue: Foyer)

13.30 -14.30: "Introduction of European City Leaders"
(Venue: Salagrande)

Chaired by :

- **Dr. Alexander Spachis**, Minister Counsellor, Deputy Head of Mission, Delegation of the European Commission to India

Short remarks by :

- **Dr. Carlos Fontão de Carvalho**, Vice-Mayor, City of Lisbon
- **Colette Chaigneau**, Vice-Mayor, City of La Rochelle and former member of the French Parliament
- **Elmar Ledergerber**, Lord Mayor, City of Zürich
- **Dr. Urda Martens-Jeebe**, Managing Director of Frankfurt Economic Development GmbH
- **Michel Reppelin**, Vice-President, Environment, Greater Lyon

14.30-14.45: Tea/Coffee Break
(Venue: Foyer)

14.45-16.45: Three parallel workshops on:

1. Water supply, waste water treatment & sanitation
(Venue: Salagrande)

Co-chaired by:

- **Patrick Rousseau**, President & Chief Executive Officer, Veolia Water (A-ME-I)
- **Seshadri Prakash**, Chief Operating Officer, Water Business Group, IL&FS

In urban India, while 89 per cent of the population is reported to have access to safe drinking water, water distribution and allocation of water suffer from cruel deficiencies. A depleting groundwater supply, presence of high level of chemicals in water, water borne diseases, and lack of water conservation measures are all critical issues that need to be addressed. The situation on sanitation is grim. While 46 per cent of urban Indian households have toilets, only 36 per cent of the households are connected to a public sewage system. There is an urgent need to promote low cost toilets and to provide sanitation that is accessible, affordable, self-sustaining and eco-friendly. New technology needs to be adopted for treatment of effluent, across urban centres in India.

Discussion Leaders:

- **Philippe Blancher**, Advisor, Decentralized Cooperation, Lyon and Director Environment & Sustainable Development, Asconit Consultants
- **Marie-Hélène Borie**, Directeur Adjoint, Agence de l'Eau Adour-Garonne, France
- **Arun Nanda**, Executive Director, Mahindra and Mahindra (M.)
- **Barun Roy**, Secretary, Kolkata Municipal Development Authority
- **Dr. Marie-Hélène Zerah**, Researcher (Urban Studies) Institute of Development Research, Mumbai

2. Urban transportation: (Venue: Salamedia)

Co-chaired by:

- **Marc Chatelard**, Senior Vice President, Asia region, Alstom
- **Dr. Anupam Rastogi**, Principal, IDFC (M.)

Increasing urban population coupled with growing economic activities in urban areas and expanding city size has led to a rapid growth in the urban travel demand.

Further, as the per capita income levels go up, residents, on an average, tend to perform more trips per day. Thus the growth of motor vehicles was almost four times faster than the growth of population. Cities without good mass transit systems, like Chennai, Hyderabad and Bangalore, showed a higher growth rate in vehicular population as compared to those with mass transit systems.

The Central government has formulated a draft National Urban Transport Policy that broadly proposes to integrate land use and transport planning so as to improve access to jobs, education, etc. This policy sets the right direction for meeting the challenges of urban mobility in the years to come. We look at various options available to urban authorities and learn from European and Indian experiences in managing a city mass transport system.

Discussion Leaders:

- **Thierry Desclos**, Head of International Affairs, French Ministry of Transport, Infrastructure, Tourism and Maritime Affairs
- **Barry Howe**, Vice President, Asia-Pacific, Alstom Corporate
- **Nasser Munjee**, Chairman, Development Credit Bank
- **Frédéric Noël**, Managing Director, Veolia Transport India
- **B. I. Singal**, Officer on Special Duty, Delhi Integrated Multi-Modal Transit System Ltd
- **Prof. Geetam Tiwari**, Indian Institute of Technology (IIT), Delhi

3. Civic governance and town planning (Venue: Saleta II)

Co-chaired by:

- **Prof. Isabelle Milbert** (M.), Graduate Institute of Development Studies (University of Geneva)
- **Dr Rakesh Mohan**, Deputy-Governor, Reserve Bank of India

In India urban population comprises about 30% of the total population and contributes to over 60% of the GDP. But, most of the Indian cities lack basic infrastructure. The deteriorating quality of urban life has posed an urgent need for vibrant and efficient Urban Local Bodies (ULBs) that can deliver adequate services and improve living conditions. This session will concentrate on key issues of urban management and civic governance: how to reorganise town planning so that it would be fully operational, integrate corporate needs together with social and environmental concerns? How to include peri-urban dynamics in city management? The discussions will aim at revamping urban leadership in the city management and political field, and exchanging information on the most operational ways of improving city administration.

Discussion Leaders:

- **Ajay Dua**, Secretary, Department of Industrial Policy and Promotion, Ministry of Commerce & Industry, India
- **Anil Kumar**, Councillor, Corporation of Cochin
- **Prof. O. P. Mathur**, Professor, Urban Economics and Finance National Institute of Public Finance and Policy, Delhi
- **Dinesh Mehta**, UNCHS, Centre for Environmental Planning and Technology, Ahmedabad
- **Meera Mehta**, Consultant, World Bank
- **João Manuel Pereira Teixeira**, Chairman of the Board, EPUL (public company of urbanization), Lisbon
- **Ramesh Ramanathan**, Founder, Janaagraha Centre for Citizenship and Democracy

**16.45 - 17.15: Hi-Tea hosted by Taj Exotica
(Venue: Foyer)**

17.15 – 19.00: Three parallel workshops on:

**1. Investing in urban infrastructure projects
(Venue: Salagrande)**

Co-chaired by:

- **Dr. Rajiv Lall** (*M.*), Managing Director & CEO, IDFC (*M.*)
- **Marie-Alice Lallemand-Flucher**, Head of Public International Relations, Dexia

Urbanisation thrives on its infrastructure. Whereas urban amenities such as Water and Wastewater System, Solid Waste Management and a Mass Transit System are necessary for large number of people to inhabit a city, it is its shopping malls, health and education facilities, hotels and commercial complexes, which define the character of the city. Most of these amenities are large projects but not all of them can be commercially viable. Bankable projects such as shopping malls and commercial complexes are never short of money.

However, vital projects such as drinking water, sewage system, street lighting etc. are not bankable and require large funds. Ways and means to find funds for them is a challenging task for any urban authority as most of the time they are busy in running and maintaining these facilities. In this session, we look at Indian and European examples whereby different

strategies have been used to raise funds for critical projects as well as peculiarities of bankable urban projects.

Discussion Leaders:

- **Anil Baijal**, Former Secretary, Ministry of Urban Development, India
- **Ajay Dua**, Secretary, Department of Industrial Policy and Promotion, Ministry of Commerce & Industry, India
- **Gajendra Haldea**, Advisor to the Deputy Chairman, Planning Commission, India
- **Horst Hemzal**, Treasurer, City of Frankfurt
- **Jean-Christophe Levens**, India representative, Dexia-Crédit Local
- **Cherian Thomas**, Senior Director-Advisory, IDFC

2. Citizens' involvement in planning and managing cities (Venue: Saleta II)

Chaired by: **Arun Maira**, Chairman, Boston Consulting Group, India

Discussion Leaders:

- **Ludovic Jonard** (*M.*), President, Architecture et Développement
- **Narinder Nayar**, President, Bombay First
- **Ashok Parnami**, Mayor, City of Jaipur
- **Ramesh Ramanathan**, Founder, Janaagraha Centre for Citizenship and Democracy
- **V. Ravichandar**, Chairman and Managing Director, Feedback Business Consulting Services Pvt. Ltd., Bangalore
- **Jean-Claude Rousseau**, Deputy-Head of the civic administration, City of La Rochelle
- **Sanjay Ubale**, Secretary, Administrative Reforms & Special Projects, Government of Maharashtra

3. Social Housing (Venue: Salamedia)

Co-chaired by:

- **Bertrand Collomb** (*M.*), Chairman, Lafarge
- **Conrad d'Souza** (*M.*), Senior General Manager, HDFC

Recently credit and physical inputs availability have improved for urban mass housing in India. Its development potential to provide housing is enormous and the challenge is to accelerate this process. This workshop offers an opportunity for a debate between the various stakeholders from India and Europe around a common purpose: answering the huge demand for self-sustained affordable housing, satisfying the urban quality of life imperatives.

Discussion Leaders:

- **Mukesh Mehta**, Chief Executive Officer, M M Consultants
- **Dr Francisco Ribeiro**, President, Gebalis, Lisbon
- **Barun Roy**, Secretary, Kolkata Municipal Development Authority
- **Joseph Scaria Jr.**, Director, Habitat for Humanity, India
- **Edwin Schwarz**, Deputy-Mayor for city planning & economics, City of Frankfurt
- **Dr. N Sridharan**, Professor, School of Planning & Architecture, Delhi

- **V. Suresh**, former Chairman & Managing Director, HUDCO

19.30-20.30: Goan cocktails followed by an **EuroIndian fashion show** by **Wendell Rodricks**, co-hosted by **Atherstone India Invest** and **The EuroIndia Centre**
(Venue: Palm Grove)

- Welcome remarks by **Deepak Nanda**, Director Atherstone India Invest and **Michel Sabatier**, Secretary General, The EuroIndia Centre

From 20.30: Dinner hosted by **Zee Telefilms Ltd**, with **Oliver Sean's** live band

- Welcome remarks by **Pradeep Guha**, Chief Executive Officer, Zee Telefilms Ltd

09.00-11.00: Three parallel workshops

**1. Solid waste management:
(Venue: Salamedia)**

Co-chaired by:

- **Philippe Blancher**, Advisor, Decentralized Cooperation, Lyon and Director Environment & Sustainable Development, Asconit Consultants
- **Cherian Thomas**, Senior Director-Advisory, IDFC

In India, the management of urban solid waste suffers from neglect. The average per capita generation of waste is estimated at 0.4 kg per capita per day in cities with a population ranging from 0.1 million to 5 million; and the garbage collection efficiency ranges between 50 to 90 per cent of the solid waste generated. For management of solid waste in urban areas, sanitary landfills and composting plants need to be set up. Latest techniques need to be developed/imported for the usage of biodegradable solid waste in biogas, manure, etc. There is also a growing need for investment in those industries that are based on recycling of non-biodegradable solid waste.

Discussion Leaders:

- **Ajith Kaliyath**, Indian Coordinator, Advisory Services Environmental Management, Indo-German Environment Programme, Ministry of Environment & Forest, India
- **Dr. K Vijay Lakshmi**, Senior Programme Director, Development Alternatives, India
- **Christoph Leitzinger**, Head of the Material Flux & Energy Department, Waste Management Department, City of Zürich
- **R P Pal**, Secretary, Urban Development, Government of Goa
- **P. V. Ravi**, Managing Director, Infrastructure Development Corporation (Karnataka) Ltd
- **Dr. Marie-Hélène Zerah**, Researcher (Urban Studies) Institute of Development Research, Mumbai

**2. City heritage conservation and economic development:
(Venue: Salagrande)**

Co-chaired by:

- **Yudhishtir Raj Isar**, (M.), President, European Forum for the Arts and Heritage (EFAH), Paris
- **Tasneem Mehta**, Convenor, INTACH, Mumbai & Managing Trustee and Honorary Director, Dr Bhau Daji Lad Museum, Mumbai

Many freestanding historic monuments and archaeological sites are recognized as resources for tourism development in India. But what of the historic buildings – most of which are highly degraded and virtually ignored – embedded in the urban fabric of India's cities? Broadened conceptions of heritage and enlightened cross-sectoral policy frameworks have enabled urban communities in Europe to exploit the built heritage as a crucial economic asset, of which tourism is a major component, and give it a central place in contemporary 'place marketing'. Can comparable

approaches, methods and techniques be adapted to Indian realities? What has been done already? How relevant is the European experience to the extraordinarily complex conditions of urban development in India; how could it contribute to meeting such a shared, cross-cultural challenge?

Discussion Leaders:

- **Dr Carlos Fontão de Carvalho**, President Lisbon Tourism Association
- **Dr. Nicholas Falk**, Director, URBED (Urbanism, Environment and Design), London
- **Sergio Mascarenhas**, India Representative, Orient Foundation, Lisbon
- **Prof. AGK Menon**, Director, TVB School of Habitat Studies and Governing Council member of INTACH
- **Debashish Nayak**, Advisor, Heritage Programme, Ahmedabad Municipal Corporation, Ahmedabad
- **Dr. Irene Wiese-von Ofen**, former President International Federation for Housing & Planning (IFHP), Member of the Advisory Board of Unesco for the Vienna memorandum

3. Human capacity building through academic co-operation: (Venue: Saleta II)

Co-chaired by:

- **Prof Soumitra Dutta** (M.), Dean of external relations at INSEAD, Fontainebleau
- **Prof. Om Prakash Mathur**, Professor, Urban Economics and Finance National Institute of Public Finance and Policy

Despite the international success of Indian graduates in economic activities, India faces tremendous challenges in building human capacity in the neglected yet crucial field of urban management. India has therefore much to learn from Europe where a focus on human capacity building has long been a priority, particularly with urban management at large, where India does not produce enough trained manpower.

This session will bring together leading European and Indian academics in a mutually synergistic discussion with other interested stakeholder groups to forge strategies for accelerated human capacity building in India on urban management at large, be it in architecture, planning or management...through enhanced academic co-operation between Europe and India.

Discussion Leaders:

- **Ludovic Jonard** (M.), President, Architecture et Développement
- **Dinesh Mehta**, UNCHS, Centre for Environmental Planning and Technology, Ahmedabad
- **Prof. Isabelle Milbert**, IUED, University of Geneva
- **Prof. Eugénio Viassa Monteiro**, AESE, Business School, Lisbon
- **Jean-Michel Sahut**, Director of research, Professor of Management, Business School of Tourism, La Rochelle
- **Dr. N Sridharan**, Professor, School of Planning & Architecture, Delhi
- **Dr. Patrick Wakely**, Emeritus Professor of Urban Development, London University

11.00-12.00: Networking Break
(Venue: Foyer)

12.00-13.15: Indian / Goan cuisine lunch hosted by the **Indian Brand Equity Foundation**
(Venue: Foyer)

13.15-14.00: "Introduction of Indian City Leaders"
(Venue: Salagrande)

Chaired by

- **Colette Mathur** (*M.*), Co-President of The EuroIndia Centre

Short speeches by

- **Devendra Bhushan Gupta**, Commissioner, Jaipur Development Authority, Government of Rajasthan
- **K V Manoj**, Tax Appeal Committee Chairman, Corporation of Cochin
- **Narinder Nayar**, President, Bombay First
- **Barun Roy**, Secretary, Kolkata Municipal Development Authority

14.15-16.15: Two parallel workshops on

1. **European best practices in city to city co-operation:**
(Venue: Saleta II)

Chaired by: **Elisabeth Gateau**, Secretary General, United Cities and Local Governments, Barcelona

Europe has a long standing practice of international city-to-city exchange that after the second world war was promoted as a way of enhancing mutual understanding among people in Europe and as a way of assisting the developing world in its development efforts at the local level. The concept can now be extended to promoting a direct, hands-on, field-level and self-sustained dialogue and cooperation between managers and stakeholders of European and Indian cities. The system indeed allows for optimal transfer of best European urban practices suited to fellow cities' needs worldwide at the most operationally pertinent level.

India is slowly awakening to the reality and potential of such a proven co-operative format. By sharing with India its detailed modus operandi so that it can be quickly imbibed and put into practice at the Forum itself, Europe will help Indian cities cut short their learning curve and allow Euro-Indian civic co-operation a flying start.

Discussion Leaders:

- **Diana Beaulieu-Milisavljevic** (*M.*), Area Manager Asia, Economic and International Affairs Department, French Ministry for Transport, Infrastructure, Tourism and Maritime Affairs, France
- **Charles-Henri Malécot**, Director International Relations, City of Lyon
- **Nicole Bolomey**, Programme Specialist Culture, UNESCO, India
- **Anuya Kuwar**, Project Officer, Local Government Association of the UK

2. New towns: (Venue: Salagrande)

Co-chaired by:

- **Vinay Bansal**, Consultant, Mumbai Trans-Harbour Link Project, Reliance Industries Ltd
- **Prof. Isabelle Milbert** (M.), Graduate Institute of Development Studies (University of Geneva)

India has a great know-how regarding new towns, whether promoted by the public or private sector, while in Europe they have been strongly supported by governments. All these new towns have demonstrated their specificities in terms of population, urban management and planning. Some researchers have put forward their economic cost. Is this urban development technique to be further developed in the future? How can the wealth of experience concerning new towns be translated into new peri-urban developments and even more in the newly created SEZ?

Discussion Leaders:

- **Alfredo Corbalan**, Deputy Director, The European New Towns Platform, Brussels
- **Pascaline Gaborit**, Director, The European New Towns Platform, Brussels
- **Ravi Mohan**, Chief Executive Officer CRISIL
- **Arun Nanda**, Executive Director, Mahindra and Mahindra (M.)
- **Deepak Nanda**, Chief Executive Officer, Investment Banking Atherstone Capital Asia Ltd. and Director Atherstone India Invest

16.15-17.00: Hi-Tea hosted by Taj Exotica (Venue: Foyer)

17.00-18.00: Valedictory session (Venue: Salagrande)

Co-chairs: **Colette Mathur** (M.) & **Anand Mahindra** (M.)

- Presentation of the key recommendations of the Forum by the co-chairs
- Keynote address by **M. Ramachandran**, Secretary, Ministry for Urban Development, India
- Vote of thanks: **Michel Sabatier**, Secretary General, The EuroIndia Centre

19.00-22.00: Festive "Goan carnival" dinner hosted by Taj Hotels Resorts & Palaces (Venue : Sundeck Lawns)

- Closing remarks by **Christopher Viegas**, Vice President Sales, Taj Hotels Resorts & Palaces

Sunday 11 February 2007

OPTIONAL SIGHTSEEING PROGRAMME

The Discovery of Goa

Three options are proposed by the Taj Exotica:

- **Churches of Goa** – Visit to the churches of Old Goa followed by a ride on the dhow (traditional sailing boat of the Indian Ocean) down the river Mandovi, stop at Panaji for shopping and then to Dona Paula.
- **Houses of Goa** - Visit all the historical houses of Goa including the Menezes Braganza mansion, Palacio De Deao, Mario Miranda House, and Colaso's House.
- **Treasure hunt in Fontainas:** old Goan houses, chapels, boutiques.

Please note that booking and payment have to be made at the hotel travel desk.

NB: a spouses' programme is proposed on the 9th and the 10th.